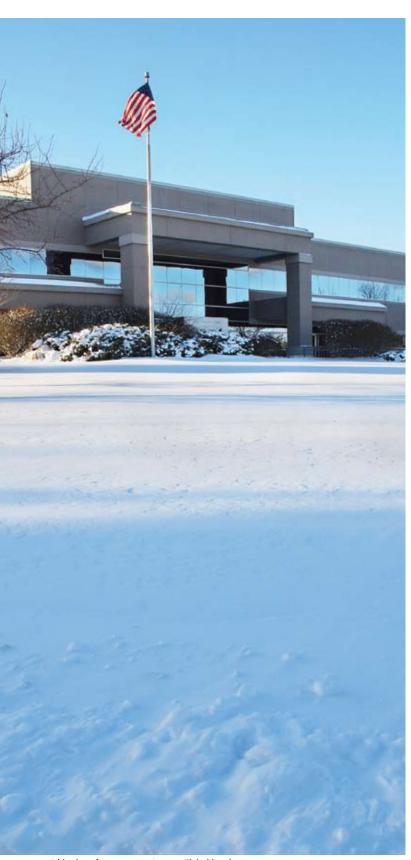




Features



A blanket of snow covers Amway Global beadquarters.



Amway Global turns 50!

Caring relationships that last for generations is what built this company, and that same philosophy holds true for the next generation of IBOs.



2

Fitness resolutions are realized when customers use the right Amway Global products

Whether the goal is weight loss, strength building, or overall performance, Nutrillite® products can help your customers succeed.



10

Ribbon and beauty and jewels – OH MY!

Your customers will love that you have something for everyone on their Valentine's Day list – *Ribbon*, ARTISTRY®, and *PERSONAL ACCENTS*™.



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Setting goals to reach for the stars

Raj and Sangita Shah have built a successful business, encouraged their downlines to become great leaders, and built a school for children in India. Every day brings a new opportunity to accomplish another goal and bring value to people's lives.

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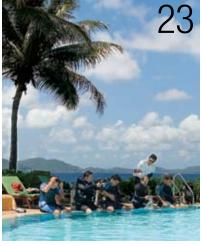
FROM THE CORP

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26 New year begins for the **IBOAI** New officers and Board Members are poised to begin January 2009

27 2009 Reebok Boston Indoor Games NUTRILITE is the exclusive vitamin, mineral, and supplement brand of this premier track-and-field event

Let us know what you think. Send comments, questions, and suggestions to editors@achievemagazine.com



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TOGETHER, we all succeed

When you chose this business opportunity, you found more than just a way to make some extra money. You found a community filled with people who strive to do better every day. From IBO leaders, to those who have just started in this business, and even corporate executives and employees, we are all a part of a community that rewards people who help others succeed.

You can see this philosophy reflected in our programs, including the new Fast Track program, which rewards new IBOs for early success, but also awards their upline for helping them get there.

Whether you're a new IBO or a seasoned veteran, we want you to find success and achieve your dreams through this business. And we're dedicated to helping you get there. In 2009, we are offering you comprehensive support in all aspects of your business – everything from selling support to aggressive advertising and promotional campaigns to drive customers to your door.

So in the spirit of the season, we're asking you to make a resolution to work your hardest to achieve success and help others do the same. In return, we'll continue to develop the programs and tools you need to help you get there. And together, we'll make the best business opportunity in the world even better.

A Juful Steve Van Andel Chairman

> Doug DeVos President

1959

1969

1979

1989

1999

2009





43

Globally, the company has paid IBOs more in performance-driven bonuses than any other direct selling company in history.

When Rich DeVos and Jay Van Andel started Amway in 1959, the two friends formed a deep and lasting partnership with each other, and with the many people who believed in the opportunity.

Rich and Jay shared their ideas with those first Independent Business Owners – beginning with their business fundamentals of freedom, family, hope, and reward.

"We are in the business of helping people help themselves," Rich said. "This business continues to grow and prosper because of that foundation."

Some things don't change, even after 50 years.

THROUGH PARTNERSHIPS.

An opportunity for everyone

Amway Global™ Independent Business Owners (IBOs) are valued for their individuality. Rich DeVos once said, "There is no average IBO. Everyone brings a different story, a different background to this business."

Amway Global President Doug DeVos echoed his father's thoughts: "The most unique part about this business is people working together.

Those who have been in the business awhile have a wealth of knowledge and understanding that they can share with others and, in turn, help them achieve success. Our strength is in those relationships."

Today, the next generation of Amway Global – Independent Business Owners and company leaders – continues to be guided by these fundamentals, and a partnership of caring.

"A compassionate, caring attitude is the heart and soul of our business," Rich DeVos once told a group of IBOs. "That's what makes people stay, even when they feel like quitting – the knowledge that people care about you."

Being partners has also made us international direct sales leaders.

Around the world, people recognize our top-quality brands – NUTRILITE®, ARTISTRY®, and SA8®.

And every affiliate market gives new IBOs the opportunity to realize their life goals with a business of their own.

"My father and Rich wanted to create an opportunity where the AMWAY GLOBAL business of each and every IBO lasts for generations," said AMWAY GLOBAL Chairman Steve Van Andel.

Rich and Jay built that concept into their business back in 1959 – the ability for anyone to create a business that can last for generations to come.

That's the value of a great partnership.



Help customers maximize their workouts with Nutrilite Sports Nutrition.



We all know the drill over the holidays: shop, eat, stress, *repeat*. It's an understatement to say fitting in a regular exercise routine is hard – it's nearly impossible.

Luckily, the clear(er) calendar the new year provides prompts many of us to set resolutions concerning our fitness and, sometimes, we actually manage to stick to them for, oh, about a week.

Help your customers find real change by introducing the Nutrillate® Sports Nutrition products that help improve workouts before, during, and after for customers at every fitness level.

Talking about resolutions is an easy way to start a conversation – listen to what your customers have to say to determine which of the following resolutions most closely match their goals.

Then, decide which of the areas that Sports Nutrition addresses – energy, strength, hydration, or recovery – your customer might be most interested in, based on the conversation. These are the products that would be most beneficial based on need.

Fit facts about the Sports Nutrition market:

- \$12.2 billion Size of the sports nutrition market, which accounts for 29% of the nutrition and wellness products sold in the U.S.
- 40.2% The percent the category is projected to grow by 2012, giving competitors \$17.1 billion to contend for.

How Nutrilite Sports Nutrition supports retailing efforts

When Nutrillite® Sports Nutrition launched in April 2008, we partnered with 180 top retailing IBOs to see if the new line could drive retail sales – and boy, could it ever! The results from six months after the launch showed big gains:

- 15.73% The amount the average revenue per customer increased.
- 193% The amount by which these IBOs increased their retailing efforts – they're excited about Sports Nutrition and you should be too!



Resolutions	Energy	Strength	Hydration	Recovery
"I want to lose weight."	Rhodiola 110 – the energy they need to start a regular workout routine.	CLA 500 – combined with workouts, this essential fatty acid helps them lose fat, not muscle.	Sugar-Free Sports Drinks – help them hydrate without the calories.	Glucosamine-7– helps improve joint function and flexibility – important if they haven't established a regular exercise routine.
"I want to build muscle."	Energy Bars – the right blend of carbs and protein to sustain their intense workout.	Whey Protein Powder – the fast- digesting protein their body uses to build and repair muscle.	Sports Drinks – scientifically formu- lated to replace what their body loses during activity.	Sports Cookie – optimized carb-to- protein ratio so they experience faster muscle recovery and reduced muscle damage.
"I want to improve my overall performance."	Rhodiola 110 – helps maximize their mental and physical performance during exercise.	Protein Shakes – help them maintain lean body mass, with 25 grams of satiating protein their body needs to build and rebuild muscle tissue.	ROC ₂ O Antioxidant Enhanced Drink Mix – adds antioxi- dants to their plain water – important to combat free radical damage associated with intense physical activity.	OCEAN ESSENTIALS® Joint Health – helps support their optimal joint health, mobility, and flexibility.

Need more help retailing Sports Nutrition to your customers?

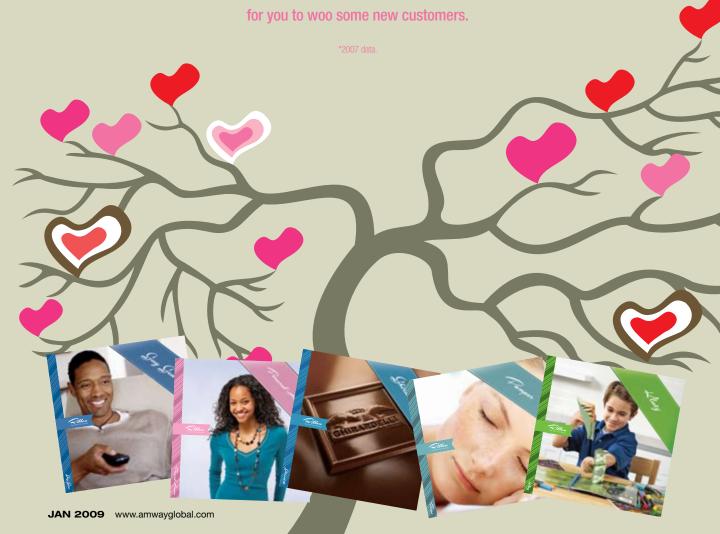
Check out the Sports Nutrition course available online at The Learning Center.

Fall in love with retailing for Valentine's Day

Valentine's Day is more than just a greeting card holiday. It earns retailers nearly \$17 billion in gift sales. The average man spends \$119 on gifts for his sweetheart. And women spend an average of \$85 on their men.* That's a lot of love to give – and some lovely profit potential for you!

Valentine's Day isn't just for sweethearts anymore either. Everyone loves to receive a Valentine's gift — children, teachers, parents, grandparents, friends, co-workers, customers. The list goes on and on. With the wide variety of products you sell and the gift options you have available through your Amway Global™ business,

Valentine's Day becomes a great opportunity







PRODUCT WISE



Give the Valentine's Day card of choice

There's a good reason that *Ribbon* Gift Cards are called the Gift of Choice. There's something for everyone – and every Valentine on your customers' lists. *Celebrate* offers lots of special gifts for family or friends. *Ghirardelli*® is a chocolate lover's dream. *Klutz*® has a great selection of fun stuff for kids. *Pamper* will help you spoil someone from head to toe. *Guy Gear* is all about "toys for boys." *Personal Accents*™ shines with fabulous jewelry just for her. And there are 14 other fabulous *Ribbon* Gift Collections – just waiting to hear someone say, "Be mine."

Give a beautiful Valentine

A Valentine's gift from Artistry® will delight her senses and let her inner beauty queen shine through. Help your customers choose something from the unmatched collection of advanced skin care, offered through TIME DEFIANCE® or essentials products. Add some colour to her life with essentials and Trend Collection colour cosmetics. Or, let her experience a little bit of luxury with Artistry spa products. It doesn't matter if she's trendy or traditional, she'll love the true beauty of Artistry.

Give a personal Valentine

Are your customers looking for a traditionally romantic Valentine's gift? The Personal Accents collection offers an array of every kind of jewelry – including popular styles for men – featuring fine quality stainless steel, sterling silver, colorful stones, and sparkling crystals. Inspiring accessories, like handbags, sunglasses, cufflinks, jewelry boxes, and more are all just as fashionable as they are functional. Captivating scents for men and women, including our exclusive "Anticipate™" and "Anticipate Intense" fragrances, as well as designer scents, are sure to win hearts.

Cupid's sales tips

- 1. Create time to love. Offer busy customers time-saving solutions, such as a gift-wrapping service for their Valentine's gifts. They buy. You wrap. This is a great added benefit for them and an opportunity for you to offer additional products and time-saving solutions in the future.
- 2. Play matchmaker. Some customers may enjoy a one-on-one, personal gift shopping experience where you can help them find the perfect Valentine's gift.
- 3. Share the love. Make shopping a social event with several people. Try hosting a customer Valentine's Day shopping get-together. Hint: These ideas work for other gift-giving holidays too!

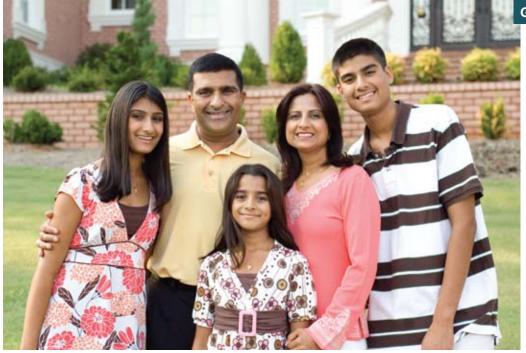






800.253.6500 JAN 2009





Building a BRIGHTER Future

Name: Raj & Sangita Shah Home: Duluth, Georgia

Previous occupations: Both were employed in the automotive industry, Raj as a software engineer and Sangita as an accountant.

Children: Son Ronak is 16 and daughters Reena and Reeya are 14 and 10, respectively.

Favorite family activity: "We enjoy traveling and lots of outdoor activities, like golf and tennis," says Raj.

Favorite Amway Global™ brands: "I love the entire Artistry® Time Defiance® line," says Sangita, "but especially Illuminating Essence and Intensive Repair Serum." "I'm a very focused and goal-oriented guy," says Raj Shah. "I write down my goals every day and keep them in front of my eyes."

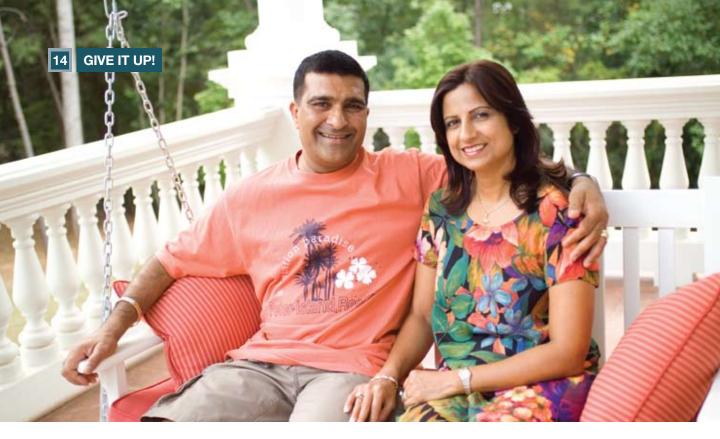
His ability to look past the obstacles to the opportunities that lay ahead has played a huge role in the success of their AMWAY GLOBAL independent business, Sangita says.

She and Raj were newly married and well established in their careers when they learned about the Amway Global business opportunity from her parents. "At first, I couldn't see the point of building it," she admits. "I was very shy and fearful of talking in front of people, so it didn't seem like a good fit." Plus, the Shahs already enjoyed a great lifestyle. What more could they want?

Children, for one thing.

"We shared a strong desire for Sangita to have the choice to stay home when we started a family," Raj says. But maintaining their lifestyle wasn't likely without her salary, so he encouraged his wife to take a closer look at the business.

"In traditional business, there's no motivation to move ahead. I had the desire in me, but no matter how hard or smart I worked I was not rewarded for my effort," he says.



"In your Amway Global™ business, you're free to rise at the speed you want to rise. The more you learn about the products, the better equipped you are to recommend them to others. And using them is the best way to learn! When people come to our home, they see the products everywhere, and we love offering them samples.

"It's amazing, really. One goal after the other, we kept applying the basic success principles and advancing to the next level." Raj pauses, shaking his head. "Never in our wildest dreams could we have imagined this. It was like reaching for the stars."

Sharing their success

Just last month, Raj and Sangita traveled to India while the kids spent the holiday break with their cousins in Dallas.

"Our parents and siblings all live here in the States, but we still have extended family back in India," she says. Originally from Gujarat, both have called the U.S. home for more than 25 years.

One of Raj's goals as a new IBO was to open a school for disadvantaged children in India.

"We started with a small group of students and now we have about 370 eighth- through twelfth-graders," Raj says.

Always dreaming about how to improve on what they started, the Shahs are currently overseeing the addition of a swimming pool and playground to the campus. They've also started funding scholarships to enable graduates to continue their studies in college.

"We were finding that many of the students went straight to work after graduating because of their families' financial circumstances," Raj explains. "We hope to change the world by changing one life at a time."

Leadership begins with love

Looking back to the years when they still worked in the corporate world, Sangita admits, "We didn't really know our priorities or set goals for where we wanted to go in life. We hadn't thought about what we wanted to accomplish or what example we wanted to set for our family."

That all changed when they started their AMWAY GLOBAL independent business.

"We began to understand what life's all about and realized we could change lives around the world."

She and Raj are mindful that it's the people who've gone before them and those looking to them for leadership that make that reality possible.

"We are truly blessed to be part of the BWW team. We were taught the basic success principles by our leaders, and we in turn teach them to our group," he says. "Love people. Uplift people. Don't judge them. Focus on their strengths, not their weaknesses. It's these things that create great leaders and draw people to this business."

Sangita finds that sharing the products still opens the door to sharing more about the opportunity that's transformed their lives. "People appreciate the quality of the products

"Watching our downlines accomplish their goals and dreams is so much sweeter, just like when your children succeed. It's then you know you've taught them well," says Sangita.

once they try them. They can see and feel the difference right away, and they know we're giving them a greater value than anything else that's out there."

The youthful-looking mother of three often finds people inquiring about her beauty regimen. It's the perfect opening to talk about Artistry® skin care.

Raj, who carries an XS® Energy Drink with him wherever he goes, says that with every new product launch and improvement Amway Global makes, he thinks, "Wow! One more reason for people to get excited about this business opportunity!"

Better every day

Raj's enthusiasm is genuine and contagious. It's easy to see why people seek his coaching, a "hidden talent" he's discovered since starting his business. "I am very people-oriented," he says. "I always believe in them and see their potential. It makes me feel happy and accomplished to see them succeeding in life."

Sangita echoes that sentiment. "I didn't know I could add so much value to others' lives." Once too shy to speak in front of even two people, she now addresses thousands in stadiums across the world. "I've come a long, long, long way," she remarks.

Success is now par for the course for the Shahs. Whether they're sharing a laugh with friends on their porch swing or a friendly – but competitive – game of tennis or golf with their children, Raj and Sangita have come to expect the best from life.



"This business, the opportunity and the products, allows us to bring the best out of others and ourselves. We feel like we're kids

again because every single day we do something better, accomplish another goal, see the sparkle return to people's eyes who've lost hope in their future," Raj says. "No matter what's happening in the world around us, we know that our tomorrow is going to be better than today."



Diamond



Vinny & Dayna Pappalardo

Hope in hard times

Vinny Pappalardo finds it "ironic that the world economy is so troubled and our story is one of overcoming overwhelming debt."

Overwhelming is right. Try \$1.7 million worth of debt. That was the amount he and Dayna were saddled with when their family furniture store of 16 years went belly up.

He took on three jobs and she went to work full time, and still they couldn't make ends meet. "The phone was shut off every month, cars were repossessed, and our house was in foreclosure. But we had each other so we were happy," says Vinny, who talks of finding "the strawberry" in the midst of negative circumstances.

That positive outlook led the Pappalardos to a meeting explaining the Amway GLOBAL™ business opportunity. "Thank goodness Vinny saw the answer for us," says Dayna, who recently was able to leave her interior design job.

It didn't take the couple long to realize their newfound business was also their calling in life. Early on, they were inspired by a speech from company co-founder Rich DeVos, who said the goal of every IBO should be "to give the lonely and the frustrated and the scared that sense of hope and security that we must give them."

Though the road to Diamond was long and paved with many challenges, "Rich's statement carried us whenever we started to doubt," Dayna says.

A family business

With the challenges came changes. In order to advance in the business, "We had to be committed to growing and changing as people," Vinny says.

They were inspired to do so by all the forward-thinking changes they saw coming from the Corporation. "The ad campaign is phenomenal. And so are the new products. They're easy for even new IBOs to sell," says Vinny, citing the Nutrillite® Vanilla Pretzel Energy Bars, Rhodiola 110 Dietary Supplement, and XS® Energy Drinks as hot sellers among their group whose average age is 24.

"Health and Beauty is the number-one growing market in the U.S.," adds Dayna, "and Amway Global is so strong in both areas. In fact, Artistry® is among the world's top five, largest-selling, prestige brands of facial skin care and colour cosmetics."*

Realizing they could be doing more to capitalize on that fact, Dayna launched a targeted campaign. First, she began sending their IBOs to the Artistry Beauty Institute for training, "because knowledge is power." Then, she showed them the perfect market for cosmetic sales – bridal shows.

"She's quite an innovator," Vinny says proudly of his wife, adding that their organization is involved in more than 250 shows this year.

The Pappalardos' children play a large role in "the family business." Son Tony is an Emerald and lives just five townhouses down from them. Daughter Danielle and her husband, Dennis, live only a couple miles away and are Ruby. Vinny's quick to point out that Tony's son Vincent, 5, is named after his grandpa, continuing a tradition from their Italian heritage.

"We have a great family and a great business," he says. "Plus, we get to be the door with an opportunity for changing people's lives."

With their debt paid off and so many more people to help, he and Dayna call the day they lost their furniture business "the best day of our lives. If that hadn't happened, we wouldn't be here," she says.

"Based on a Euromonitor study of 2007 global retail sales. Others in this distinguished group include Clinique", Estée Lauder", Lancôme", and Shiseido".





Margarito & Angelica Ledezma Arizona



José & Nidia Piñón



Adelmo & Socorro Rodríguez California

It's not unusual for Margarito and

Angelica Ledezma to serve guests a tasty meatloaf and potato salad, then offer samples of Artistry® Time Defiance® products. Just another evening at home? Not exactly.

"We've found that the best way to sell our products is to show people how well they work," says Margarito. "For example, everyone loves our iCook® Cookware cooking and cleanup demonstrations. The quality is obvious and the results are delicious!"

"ARTISTRY TIME DEFIANCE products are fun to demonstrate, too," adds Angelica. "Men and women can see and feel the difference in their skin immediately. It's very rewarding, for us and for them."

Margarito and Angelica started their Amway Global™ business thinking they understood exactly how rewarding it could be. After all, they'd watched Margarito's brother achieve Diamond, and had seen how his lifestyle changed.

"We knew the business potential," says Margarito. "But what we didn't know was how supportive the Corporation would be. It's amazing."

Angelica agrees, saying that everything - from product quality to packaging and pricing - is geared toward helping IBOs grow their businesses better and faster. That's good news for the young couple, whose busy life includes parenting daughters Brianna Vanessa and Sophia Isabella, both under two.

"We love demonstrating products and watching people respond so positively," says Margarito. "It's business, but it's also a lot of fun."

"Hands down, the NUTRILITE® line is our biggest seller," shares Nidia Piñón. "Every product is innovative, and the quality - like everything from Amway Global - is wonderful.

"Oh! And the ARTISTRY Skin Care Sales Kit is a big hit. It's definitely helped us speed up product training."

Nidia and José - both Food Network junkies - believe the future's never looked more appetizing - for them, the Corporation, and anybody interested in building an Amway GLOBAL business.

"Like anyone (doing something new), we had our doubts and challenges," states José, who owned a bustling landscaping company.

"He was used to working with plants, not people," jokes Nidia, a stay-at-home mom who "wanted something more" out of life.

With help from their sponsors and team, José received the training he needed to succeed, and Nidia found the personal growth she desired. "We're also grateful to my mom, who helped tremendously with the kids (Tania, 15, Freddy, 9, and Anthony, 2),"

These days, José delights in working from home plus having time with his family - time he often spends running to the store so he and Nidia can whip up something yummy they saw on TV.

From his perspective, "Anything worth doing involves challenges! This business has given us hope and a purpose, which we're committed to sharing with others."

Adelmo Rodríguez can't say enough about Amway Global products. "Everything is top quality, and we love it!"

From the eSpring® Water Purifier ("Can't live without it") to iCook Cookware ("Food turns out really good") to Artistry skin care and cosmetics ("My wife looks prettier and younger every day"), Adelmo and Socorro are full of praise for the products they sell and use.

"You can't fake conviction," he says. "Without it, you won't sell a thing," be it a product or a business opportunity, remarks the former press brake operator.

Drawn to the business by a friend's excitement, he and Socorro decided to check it out. "Once we finally got to a larger meeting, everyone's enthusiasm was so contagious that we knew this was something big."

Sharpening their interpersonal skills took time. Yet with the help of their group, the Rodríguezes made personal changes that led to notable progress.

Today, they're the ones guiding and encouraging others to discover life on their own terms. For Socorro, that means plenty of time with family siblings and parents (some here, some in Mexico) and, of course, the kids (Adelmo Jr., 11, Alondra, 10, and Xôchitl, 3). "We talk and laugh a lot!" she says. "I've definitely found myself through this business. It's enriched my life immensely."

GIVE IT UP!

Sapphire



Mark & Karen Ackley Pennsylvania



Young Sik Choi & Suk Je Lee Choi Texas



Leoncio & Yolanda Croes Aruba



Mike & Amy Harvey Texas



Vicente Martinez & Maria Cortez Delaware



Ryan & Amanda Medinger Nebraska



Damian Millan & Zaily Carmona Florida



Leo & Selene Ramirez Colorado



Gary & Kimberly Reck Pennsylvania



Dirk & Laura Taylor Virginia



New York

Ruby



Al Bedford California



Valonda Bender Pennsylvania



Ramon Castillo & Alba Nunes New York



Roberto & Lorenza Martinez California



Oscar & Maria Esther Nieto Illinois



Tom & Amie Utermoehl Minnesota



Chan Yi & Thou Yam California

Platinum



Ambrose Airline Clerk Banker (Neil Joseph) Antigua



Julian & Ingrid Charles Project Officer Sales Clerk (Kennedy & Joycelyn Rawlins) Antigua



Ervin Dorsett Jr. & Gail Samuel-Dorsett Sr. Public Relations Office Executive Assistant (Laurance & Sandra Bonelli) Virgin Islands



Jose Augustine Maintenance Technician (Julian & Ingrid Charles) Antigua



Elvin Chavira & Yessica Sifuentes Mover Homemaker (Luis Enrique Hernandez & Teresa Alonso) California



Joe & Cora Elumba Electronic Technician Registered Nurse (Benedicto & Tita Coloma) California



Valonda Bender Telecommunications Manager (Reagan & Carey Bender) Pennsylvania



Michael Ciotta College Student (Jacob & Amber Hillman) New York



Thomas & Christina Engstrom (Bernice Hansen) Michigan



John Bianchi Painter (Gary & Kimberly Reck) Pennsylvania



Greta Cleary Technical Writer (Daniel Harris) Colorado



Benito & Rita Gutierrez Yard Maintenance Housekeeping (Leodegario & Silvia Gutierrez) Oregon



Damian & Adriana Castillo Administration Manager Project Manager (Jeff & Kristen Markiewicz) Texas



Hector Cuevas Samaniego & Guadalupe Hays Leyva Business Owner Homemaker (Salvador Limas Armendariz & Aleiandro Limas) Washington



Gilberto Hernandez & Ana Carvajal de Hernandez Driver Homemaker (Alberto & Maria Navarro) California



Ramon Castillo & Alba Nunes Refrigeration Technician Pharmacy (Leonardo & Rosa Vasquez) New York



Juan Carlos & Maria Delgado Carpenter Laborer (Gaudencio & Julia Rico) Kansas



Neil Joseph Sr. Examiner - Financial Institutions (Jose Augustine) Antiqua

Platinum



Antonio Juaquin & Evangelina Pena Gardener Housekeeping (Carlos Hernandez) Washington



Haeng & Jea Hwan Kim **Business Owners** (Young Hee Hayoo & Won Yong Ha) Washington



Miguel Rodriguez & Veronica Chavez Chef Housewife (Nestor Perez) California



Wenceslao & Maria Elena Rodriguez Painter Restaurant Employee (Marcos Leon-Gonzalez & Maria Elena Sanchez) Tennessee



Jason & Tracie Vendrone County Utility Employee School Board Secretary (Steven Mitchell) Florida



Ervin Veno III Pharmaceutical Sales (James Friling) Pennsylvania





Kenneth Keunyoung & Kelly Jeongyoun Kim Controller Accounting Manager (Daniel & Eun-Ah Wyatt) California



Keith Rollins & Lisa Paxson-Rollins Auto Mechanic Veterinarian (Michael Williams) Florida



Ethan & Amy Veno Sales Representative Office Assistant (Eric & Jessica Veno) Pennsylvania



Soo Seok & Se Hwa Kim Salesman Homemaker (Dalnim Jung & Young-Hoon Park) New York



Jesus & Maria Salgado Remanufacture Production Homemaker (Marco Subuyu Sicaja & Maria Salgado) Oregon



Moon Lee & Hyunjoo Kim IT Operations Housewife (Mi Sung Kang) California



Isaac & Francisca Santos Construction Housewife (Pastor Valdez & Ermila Vasquez) Tennessee



James & Cathy Sheen Dentist Nail Salon Owner (Hyo & Young Ko) New York



Kyle & Teresa Smoker Car Sales Real Estate (Reagan & Carey Bender) Pennsylvania



Gabriel Martinez & Martha Mendoza Farm Employee Cook (Rene & Araceli Urbano) California



Joseph & Jesica Uphold Retail Manager Hairstylist (Chris & Kelly Jensen) Oklahoma



Pepito & Gaudelia Nacionales Electronic Technician Registered Nurse (Jose & Cora Elumba)



Tom & Amie Utermoehl Real Estate Mortgage Processor (Greg & Cindy Weiss) Minnesota



Kareem Phillips (George Mundin) Virginia



Carlos & Olivia Arellanos Jess Aspilla

Cesilia Acosta

Gilles & Kelly Bathalon Pedro & Dina Benitez Martin & Shannon Bento

Rocky & Stacey Bishop Francisco & Arcelia Calderon Leonel & Cirila Canchola Cristina Carballo Lorena Castillo Armando Castro & Rosario Martinez Garcia Francisco Ceballos & Glenis Vasquez

Irene Chin John Collins

Cesar Cotes & Sonia Rodriguez Aurelio & Miriam De La Cruz Heriberto De La Cruz Lopez &

Yvon Chayer & Jacqueline Godbout

Lucina Gonzalez Francisco & Anna Del Rosario

Xu Dena

Jose Agustin Diaz & Francisca Carmona

Jose & Margarita Diaz

Marco Diaz Vela & Francisca Salgado

Anthony Digiantomasso

Liping Du

Luis Espinoza & Leticia Martinez

Jeffrey & Cynthia Eveler Luis Fajardo & Ines Monje Dean & Sharon Farris Pedro Forestal Segura

Ryan & Geeta Gangaram David & Shu Liu Gaw Rudsel & Milushka Girigori David & Adela Gonzalez

J. Gonzalez Bustillos & G. Chavez Portillo

Miguel & Maria Grajeda

Daryl Guffey Helen Guo Jose Henriquez

Jose Hernandez & Juana Cuautle Su-Yun & Hu Yu-Wen Hsu

Chiun Nan Huang

Michael Hughes & Haeok Kim Kuk Myeung & Mi Kyeung Hwang

Pedro Jimenez Rojas & Maria Elena Lozano

Mei Hua Huang & Kuan Tse Chien

Juan Interiano & Reyna Calderon

Young Jin Jun & Chun Chae

Ji-Hyun Kim & Byoungjin Bang

Johnny & Sue Kim

Vijay Kumar

Gaurav & Rashida Kumkar

Roon Piau Lai Luis & Esther Larez

Calvin Lau

Doo Young & Mi Hye Lee

Jeonghee Lee Jie Li & Pei Yi Liang Jim & Mary Licari

Michael & Sally Liddicoat

Cho Lim

Bingmei Liu & Chaco Yang Julio Llanos & Adriana Lara Juan Lonez & Ana Romeu

Jesus Luna Pena & Niurca Medina

Tomas & Erlinda Menendez Felix & Santos Moreno

Steven Mueller

John & Shari Oetman Francisco & Martha Ortiz

Irma Pargas & Maria Jacobo Young Ah & Man Gyu Park Pankajkumar & Heena Patel

Anthony Pecchillo

Kelvin Peralta Madera & Sarah Perez Nazario Perez & Maritere Padilla

J. Perez Beltran & M. Felix De La Herran

Ivan Rodriguez

Jose Jesus & Leticia Ruiz Lucino Jorge & Maria Ruiz Rodolfo Saldana & Maria Tovar

Fermin Sanchez & Maria Magdalena Garcia

Mauro Sanchez Ojeda

German Santos & Victoria Gomez

Anthony & Jessica Savini

Miguel Simental & Maribel Caballero

Manmeet Soin Greg & Sonya Stoll

Juan Francsico Tatis & Dermis Cedeno

Rejean & Mireille Tessier

Faustino Vasquez Lucas & Eva Vasquez

Dongjun Wang Zhentian Yang

So-In Yoon Lee & Hong Yeul Lee

Wang Zaiji

Silver Producer

William Almonte

Salvador Barba Herrera & Martina Chavez

Roman & Martha Camacho

Kwok Chun

Junior Alberto Contreras Fabian Jokasta Diaz & Juana Flete Roberto Garcia Santos &

Alejandra Hernandez

Kyung Mi & Kyu Su Han Su Chen Ho

Orlando & Lailani Inocentes

Cindy Jeong

Myung Hee & Kyung Joon Ko

Chi Yan Kwan-Wu

Joseph & Ji Young Lee Young Soo Lee

Narcisa Lopez Galindo

Manuel & Rosaura Lucero Douglas & Maria Marino

Eulises Martin & Mileidys Valido

Ivor Mitchell

Alberto & K. Sandra Moreno

Luis Mukul & Irma Rodriquez

Nicole Palmer

Josey Perez & Jessica Beltran

Jose & Rubenia Pineda Carl & Rachel Prather

Chandrika & Nisha Ramkeesoon

Mario & Martha Romero Kenneth & Sharon Ruiz

Javier Santana Lamouth & Marielys Alicea

Margarita Saucedo

Berenice Solis

Steve St. Germain & Marie Josee St. Pierre

Donald & Joan Te Roller

Victor & Maria Del C. Torres

Nancy Tran & Kim Cheung

Serafin & Saovapa Trejo

Eling Zhang

Professional development is within reach

The Amway Global™ Professional Development Accreditation Program™ (PDAP) is proud to recognize and congratulate these deserving organizations on their recent accreditation.



Casey Combden (holding PDAP award) is shown standing in partnership with his InterBIZ leaders and Canadian Management.'

Britt Worldwide

"We at Britt Worldwide are very proud to have strengthened our partnership with Amway Global through the accreditation process. PDAP has provided a win-win situation for BWW, Amway Global, and the many prospective IBOs who want to own their own businesses. As we move forward together, we continue to offer the best business opportunity to entrepreneurs around the world."

Pictured above: Susan and Hal Gooch.



InterBIZ

"The InterBIZ Business System's accreditation reaffirms the commitment we have to building an incredible business based on the principles and practices that make a difference."



Pictured above: Bill and Peggy Britt.

Lourdes Enríquez

"Acreditación es: "Caminar de la mano de la compañía, buscando lo mejor para los distribuidores.' "Accreditation is: "To walk hand in hand with the Corporation in search for what's best for the IBOs."



Pictured above: Lourdes Enríquez.

proalliance

"To IBOs on the proalliance

team, accreditation means

that we continuously strive

to work closely with the

Corporation to ensure we

uphold the highest levels of

professionalism, ethics, and

business practices. We are

proud to say that proalliance

exceeds Amway Global's stringent standards!"





First-time **Platinum Elite**

Founders Crown Ambassador

Dexter, Birdie, Jeff, Doyle, & Steve Yager

Crown

Bob & Terry Andrews

Triple Diamond

Pete & Barb Matz

Double Diamond

Jake & Helene Funk Brad & Leslie Wolgamott

Founders Executive Diamond

Kanti & Hemi Gala

Executive Diamond

David & April Humphrey

Diamond

Ken & Mary Christopher Fred & Dottie Davis Tracey & Kimberly Eaton Michael & Michelle Kenney Jae IL & Young Soon Lee

Founders Emerald

Mark De Matteo C. Thomas & Pamela Hitchcock Leesun Kim & Byungwook Kwon

Emerald

Laurance & Sandra Bonelli Kip & Kit Cashmore Ajit & Harsha Dodani Jesus & Obdulia Moreno Jakob & Julie Oenes Steven & Jane Wiertsema

Founders Sapphire

David & Debra Yuhas

Sapphire

David & Judi Lederman

Ruby

Akelia Hazel

Founders Platinum

Edward & Susan Breeden Ramiro & Maria Hernandez Jeff & Abbey Lippert Michael Monaco Felix & Norma Ramirez Felix Salazar & Lizceldy Carmona Edmundo & Bertha Sanchez Juvenal Taboada & Rocio Gutierrez

Platinum

Miguel Perez & Maria Patricia Castro Alberto Reyes & Araceli Carrion



Silver Producer

Zhi Juan Chen Marilyn Igleski Joseph & Carrie Kalcevic Aaron Zhang

First-time **Platinum Plus**

These IBOs have generated between 10,000 and 12,499 Ruby PV in a month, which qualifies them to be eligible to receive a cash award of an additional 2% of

Founders Crown Ambassador

their Ruby BV.

Tim Foley

Double Diamond

Terry & Linda Felber Joan Laing & Stephanie Laing-Cutler

Executive Diamond

Timothy & Cindy Kline Dean Kosage **David Taylor**

Diamond

Randy & Lucinda Blea Erick & Paulette Cesar Mike Collinsworth Hank & Alicia Gilewicz Robert & Priscilla Harris Adan & Francisca Ledezma Jin Young & Jeong Hee Lee Brian & Judy McConnell Harvey & Barbara Nash Michael & Barbara Popovich John & Sue Primsky Michael & Lynette Singleton G. Douglas & Wendy Somers Gerd & Patricia Spier Stuart & Edith Upchurch

Founders Emerald

Ioannis & Sherrie Athanasakopoulos Manuel Diaz & Giselle Gagg Leslie Nicks Jonathan Ritson & Carolyn Kasper

Gregory & Lynn Stergar Art & Connie Whitefield

John & Kelly Antony

Patrick & Marline Colas

Emerald

James & Cindy Cunningham Mara Daidone & Paula Marshall Tarun & Manjari Gupta Roger & Roxanne Holt Seung Hae Kwon Patricia Miller Timothy & Debi Theys Larry & Patricia Wilson



Sapphire

James & Lisa Koenig Mee Jung Oh

Founders Ruby

Kenji & Mildred Tsuruda

Founders Platinum

Lalit & Suparna Aggarwal Jeffrey Deligio Richard & Maria Fernandez Marcos Guerrero & Guadalupe Garcia Nieto Carlos & Guadalupe Gutierrez Jose Luis & Teresa Gutierrez Mario Hebert & Nathalie Charbonneau Mark & Michelle Johnson Jieun Kim & Chul Lee Shia Fong Lai Songling Li Ron & Sherry Long Fidel Martinez & Basilisa Jimenez Garcia

Manuel & Rosi Martinez Miguel Meza & Yolanda Rodriguez Nathan & Tammy Nielson Pedro & Martha Ramirez Mario & Veronica Rivera Ravi Prabakar Sivaram & Ush Ravi Drew & Anna Witherington Chad & Courtney Wivell

Platinum

Yin Pang Chiu & Wan Yu Chen Pablo & Maria Flores Vicente & Marcela Garcia Julian Gomez & Evangelina Mendez Christopher & Catherine Goodwin Michael Hughes & Haeok Kim Jai Jung Kim & Sook Kyung Yu Edgar & Claudia Monge Edwin Soto & Beatriz Martinez

Gold Producer

Julio Llanos & Adriana Lara Kelvin Peralta Madera & Sarah Perez Faustino Vasquez Lucas & Eva Vasquez Dean & Marcie Whalen

Silver Producer

Siew Khor Josey Perez & Jessica Beltran James Wade & Nicole Howard-Wade





Easter Seals New York Honors IBO for Leadership

When Independent Business Owner Aris Pavlides donned a pair of bowling shoes to attend a bowl-a-thon for Easter Seals, he had no idea that it would lead to a lifetime commitment. Twenty-one years later, Aris continues to demonstrate his passion for helping children and adults with disabilities by serving on the board of Easter Seals New York.

"Once I met the kids, it became personal," explains Aris. "It was no longer about an event that our organization sponsored. I learned that just because someone has a disability, it doesn't stop them from achieving."

Making a difference

Aris took to heart the words of his upline mentor. "He said that anybody can make money, but the question is do you make a difference?" So Aris began to volunteer at his local Easter Seals center.

Several years later Aris was asked to join the New York City Easter Seals board and was later elected chair. He subsequently chaired the New York State board and now serves as Easter Seals Long Island chair.

"I was impressed with what I learned about Easter Seals. They're good stewards of the funds we donate, and for 25 years Easter Seals has been ranked first among National Health Council members for the percentage of program dollars spent, allocating 94 cents of every dollar to providing direct services to their clients."

Walk With Me

Aris also serves as chairman of the New York City Easter Seals Walk With Me. "Under Aris' leadership, our Walk fundraising has increased tenfold to close to half a million dollars in 2008," says Hayrim Byun, Vice President of Development for Easter Seals New York.

"This past year after the walk a fellow IBO came up to me and gave me a hug," Aris says. "He began crying as he explained that his child was recently diagnosed with autism. He had always raised money for Easter Seals, but it had now taken on new meaning for him and his family."

Easter Seals New York recently presented Aris with the Board Leadership Award for his more than 21 years of service.



Chairman of the New York City Easter Seals Walk With Me, Aris Pavlides.







Retiring from the Board after 2008 are (from left) Scott Holland, Kanti Gala, and Brad Duncan.



Terri Holland (left) retires from the MAC with accolades from 2008 MAC Chairman Sandy Hawkins.



Jody Victor presents the Joe Victor Leadership Award to retiring Chairman Rill Hawkins



2008 Chairman Bill Hawkins presents the Fred Hansen Spirit Award to Amway Global's Mike Sullivan.

New Year Begins for the IBOAI

As with the calendar, a new year begins for the IBOAI, always a critical voice of the IBO with Amway Global, representing the IBO's point of view, making business improvement recommendations, and giving vital input on corporate recommendations and decisions. On January 1, 2009, we welcome new officers and six new Board Members representing IBOs in this unique-in-industry trade association.

Bob Andrews begins his one-year term as your new Chairman with Steve Woods as your new Vice Chairman. And the IBOAI welcomes six new Board Members to three-year terms: Glen Baker, Mike Bundy, John Crowe, Bert Gulick, Pedro Lizardi, and Doyle Yager. New to the Marketing Advisory Committee (MAC) are Jennie Belle Crowe and Patsy Lizardi. Congratulations to everyone!

The IBOAI Board also thanks those Board and MAC Members retiring at the end of 2008: Scott Holland, Kanti Gala, and Brad Duncan from the Board, and Terri Holland from the MAC, plus Bill Hawkins retiring as Chairman of the IBOAI and Sandy Hawkins retiring as Chairman of the MAC. Thank you for your tireless service on behalf of all IBOs.

It is also customary at the close of each year to recognize two individuals for meritorious service to the IBOAI. At the October Board Meeting, the Joe Victor Leadership Award was presented to Chairman Bill Hawkins and the Fred Hansen Spirit Award was given to Mike Sullivan, Director - Catalog, Services, and Partner Stores. Congratulations and our heartfelt recognition for your contributions to the future of this business.

The IBOAI moves enthusiastically into our 50th year representing you, and we hope you will celebrate with us as we continue working for you to make this the best business opportunity in the world.



New Board Chairman for 2009 Bob Andrews (left) receives his official gavel from 2008 Board Chairman Bill Hawkins.





2009 Reebok Boston Indoor Games

Date: February 7, 2009 Start time: 5 p.m. (ET)

Location:

Reggie Lewis Track and Athletic Center Boston, Massachusetts

Televised live by: ESPN on February 8, 2009, from 3–5 p.m. (ET)

Tickets: Buy tickets by visiting www.bostonindoorgames.com or by calling 877-TIX-TRAC.

Nutrilite focus at the Boston Indoor Games

Hurdle, sprint, or vault – it doesn't matter how you get there, the Reebok Boston Indoor Games will put $Nutrillite^{\circ}$ products – and your business – in the spotlight.

It's the second year for Nutrille as the exclusive vitamin, mineral, and supplement brand of this premier track-and-field event, which provides a unique opportunity for positive customer exposure.

- Nutrilite signs will be plastered all over the Reggie Lewis Track and Athletic Center.
- That signage will be beamed into homes during televised coverage of the event.
- Nutrilite ads will also air during the broadcast, and regional print advertising will appear in newspapers before the games.

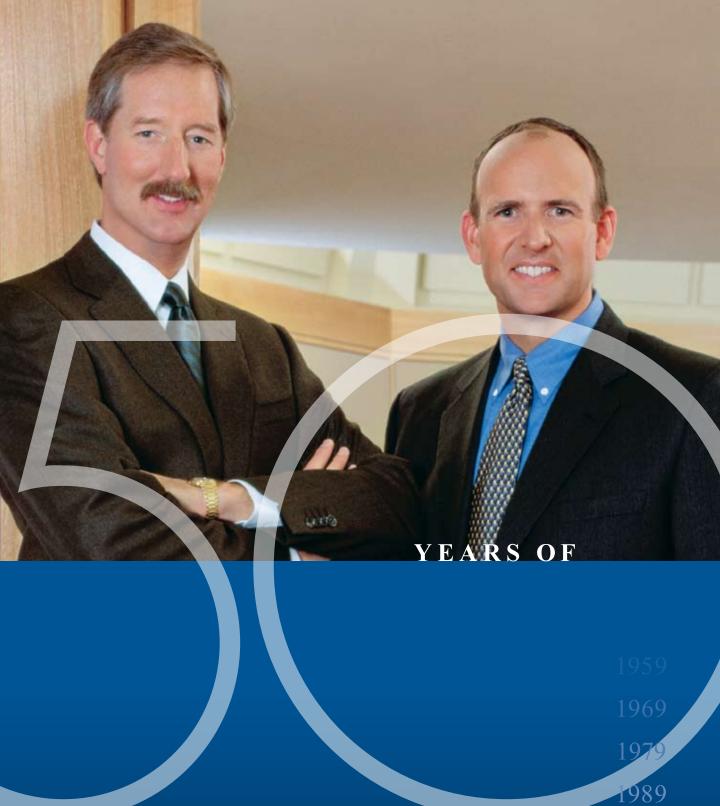
As an IBO, consider heading to Boston to see for yourself. Bring your customers and visit the Nutrilite tent to expose them to the excitement of the brand – and, of course, for the chance to meet Team Nutrilite athletes such as Jenn Stuczynski!

The Boston Indoor Games are the first of five 2009 track-and-field events that Nutrilite is sponsoring. For more details about the events, visit their websites:

BostonIndoorGames.com
AdidasTrackClassic.com
TysonInvitational.com
ReebokGrandPrix.com
PreClassic.com

Can't make it?

Host a home party and watch the live ESPN broadcast on February 8, 3–5 p.m. (ET). Cheer on your favorite athletes and serve beverages and snacks from the Nutrillete Sports Nutrition line!



CREATING CHANGE through leadership.

It takes vision, perseverance, and a great deal of hard work to be an effective leader. Rich DeVos and Jay Van Andel knew it five decades ago – and today, Doug DeVos and Steve Van Andel carry the torch of leadership for Amway Global. That same desire to lead is what motivates our more than 3 million Independent Business Owner partners in 80 countries and territories around the world. It's all part of the entrepreneurial spirit that has helped Amway Global grow into a leader in the direct sales industry.



1999

2009